

# Introduction to the Commissioning Strategies for the Environment & Economy Scrutiny Committee

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Agenda Item 4

# Organisational Structure

**Richard Wills: Executive Director for Environment and Economy (ED)  
(Director of GLLEP Ltd and Chairman of Transport Connect Board)**



**Andy Gutherson**

County Commissioner for Economy & Place

**Neil McBride**

Planning Manager

**David Hickman**

Growth &  
Environment  
Commissioner

**Mark Welsh**

County Flood Risk  
& Development  
Manager

**Justin Brown**

Commissioner for  
Economic Growth

**Paul Rusted**

Infrastructure  
Commissioner

Chief Operating Officer  
Development Services  
Steve Willis

Group Manager  
Environmental  
Services  
Sean Kent

Group Manager  
Economic  
Development  
Paul Wheatley

Group Manager  
Transport  
Services  
Anita Ruffle

Group Manager  
Design Services  
John Monk

Highway Asset  
Manager  
Paul Little

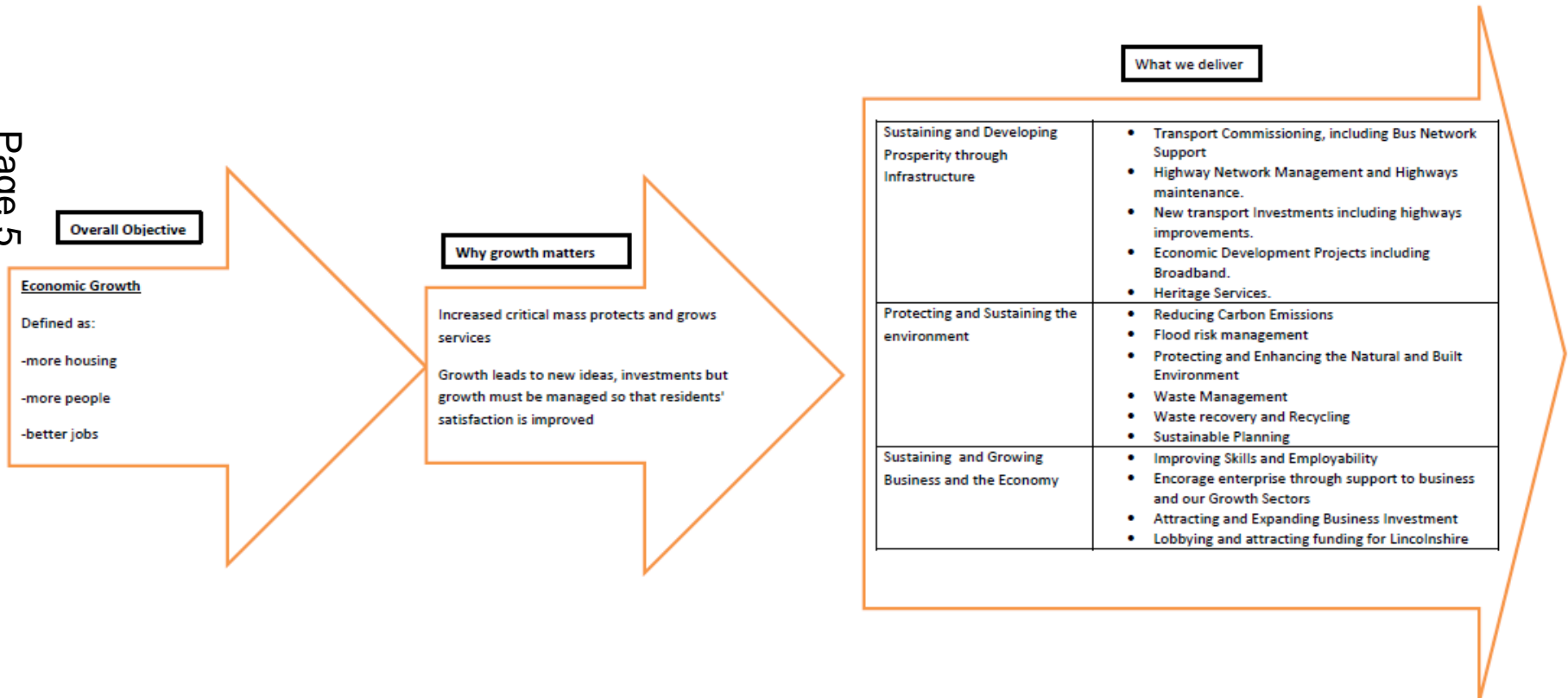
Highway Network  
Manager  
Satish Shah

# Commissioning Strategies

## Strategy:

1. Sustaining and growing business and the economy
2. Sustaining and developing prosperity through infrastructure
3. Protecting and sustaining the environment

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# Approach & Triggers

## Commissioning approach:

- Measuring and agreeing need
- Understanding expectations
- Agreeing priorities and plans
- Planning and commissioning activity
- Monitoring and reviewing performance
- Holding deliverers to account
- Improving outcomes

## Triggers:

- Market change;
- New or changed service requirement;
- Changing Council priorities;
- Contract renewal;
- Current delivery not fit for purpose;
- Budget pressures;
- Time since last review

# Scrutiny Input

## Approach:

- A need to think strategically
- Clarity on the evidenced need
- An accuracy and robustness in justifying the benefits that are likely to be achieved
- A focus on outputs that will drive economic growth
- Early engagement with national bodies
- Engagement with private sector developers and development of partnership arrangements to unblock infrastructure barriers
- Effective political engagement

## Main Considerations:

- Are we maximizing our funding and investment opportunities?
- Are we working effectively in partnership?
- Are our investments supporting economic growth ?
- How can infrastructure investment be best prioritised?
- Where investments which support growth are being made, how can they be done in a way which preserves quality of life?
- Linkages between Environment & Economy / Highways & Transport Scrutiny

# GLLEP





# The Midlands Engine / Midlands Connect

## Themes:

- improving **connectivity**
- strengthening **skills**
- supporting **enterprise** and **innovation**
- promoting **trade**
- enhancing **quality of life** across the Midlands.

## Economic Development Priorities:

- Skills
- Enterprise and Innovation
- Trade
- Housing and Quality of Life

## Links to the Sub-National Transport Body (SNTB)

# Policy & Plans

## National

- Industrial Strategy
- Housing White Paper

## Economy

- Relationship with GL LEP. Importance of the SEP

## Planning

- Waste & Minerals Local Plan
- District Local Plans
  - Central Lincolnshire
  - South East Lincolnshire
  - East Lindsey
  - South Kesteven

## Infrastructure

- SIDP

# Skills and Productivity



Over

200,000

Vacancies in Lincolnshire 2014-2024



Productivity in Lincolnshire

£27.50

Per hour worked  
14% lower than UK average

- We have designed £13m of government training (apprenticeships, business training, unemployment) and hold providers to account
- We commission adult learning (basic and employability skills) for 7,000 people



£26.8m

ERDF funding still to allocate in 2014-2020 programme



2/3

Of business investment comes from foreign owned businesses

# Lobbying and attracting funding for Lincolnshire

- We operate the secretariat for Greater Lincolnshire Local Enterprise Partnership
- 100+ businesses actively shape LEP policy and help us lobby for investment
- (Agriculture, Manufacture, Food, Visitor Economy, Water, Skills boards)
- Utility constraints on growth –electricity, water, gas
- Cost/viability equation, pace/quality of response
- Dialogue with utility providers based on certainty

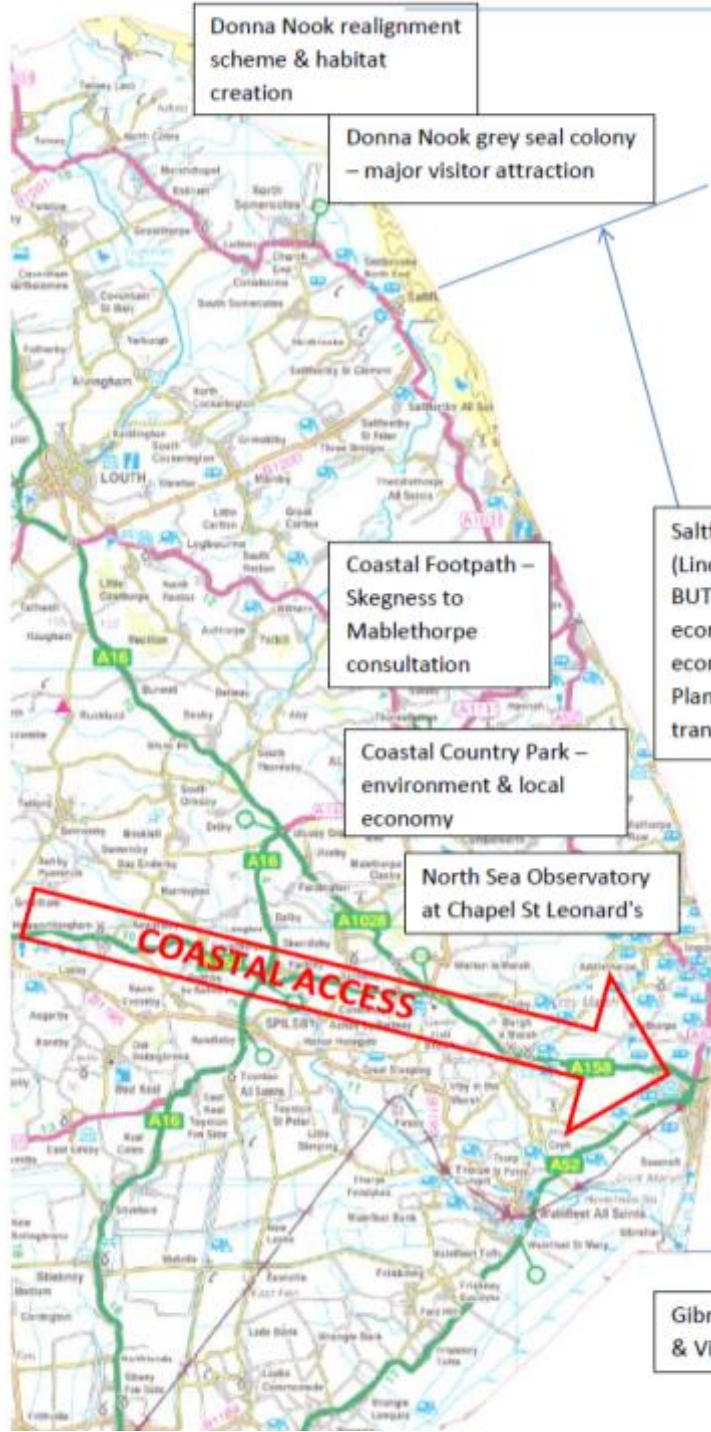
# The LEP's Vision for the Coastal Economy

- **To sustain and grow coastal businesses and the economy**
- **To sustain and develop coastal prosperity through infrastructure**
- **To protect and sustain the coastal environment**

“By 2035 coastal communities and businesses will be seen as good opportunities for investment because of secure water supply and coastal management, planning policy that supports growth and the environment, and a thriving visitor economy that benefits local communities and visitors alike.”

# Managing the Coast

- Economy (visitor)
- Flood risk & water management
- Environmental improvements
- Spatial Planning
- Infrastructure & development
- Access



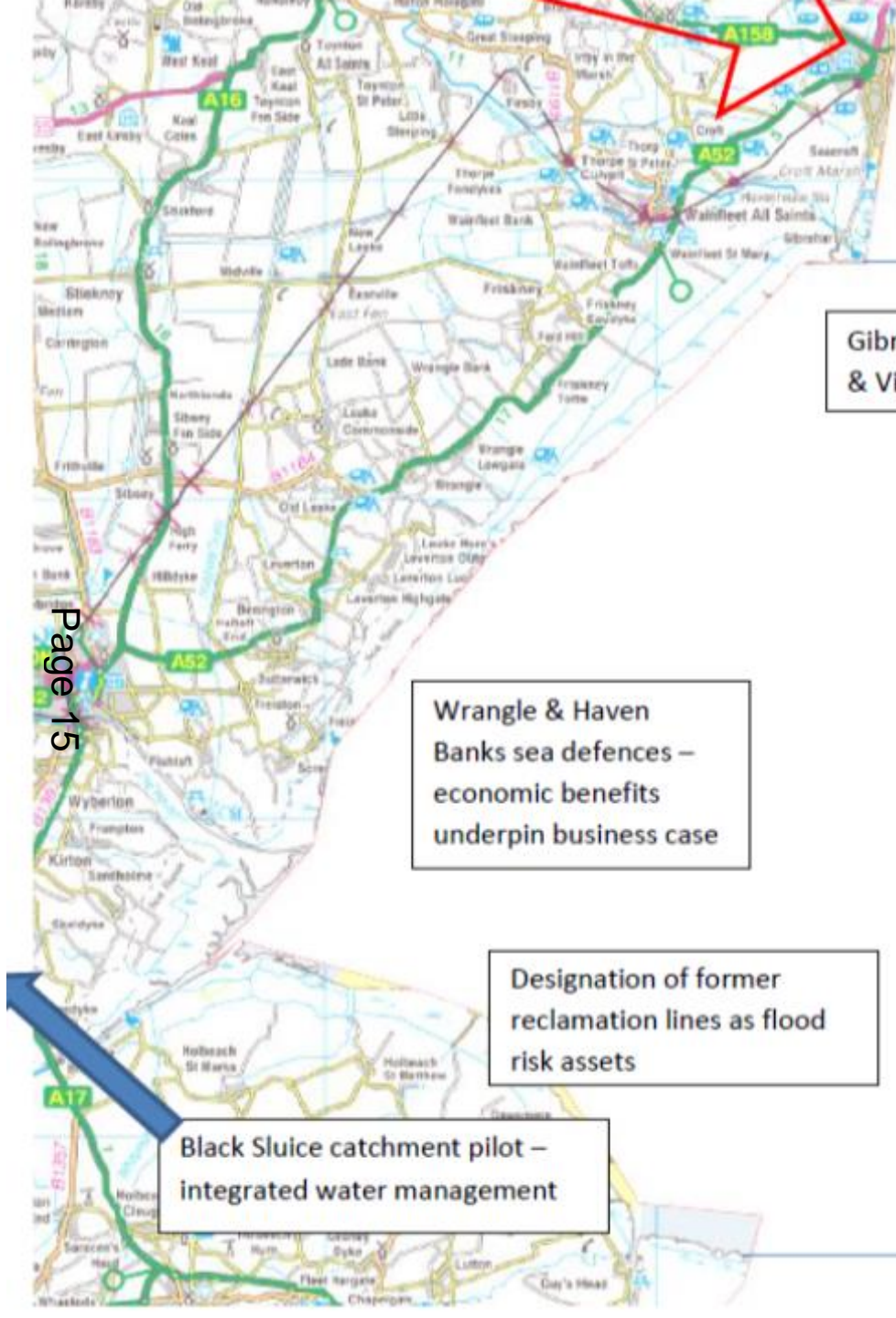
Saltfleet – Gibraltar Point Review (Lincshore) 2021 Flood Risk core BUT major impact on – visitor economy, environmental & economic opportunities; Local Plan, infrastructure, housing, transport, emergency planning

The Heritage Coast – joined up visitor offer based on natural & built environment



Gibraltar Point Reserve & Visitor Centre





Gibraltar Point Reserve  
& Visitor Centre

Wrangle & Haven  
Banks sea defences –  
economic benefits  
underpin business case

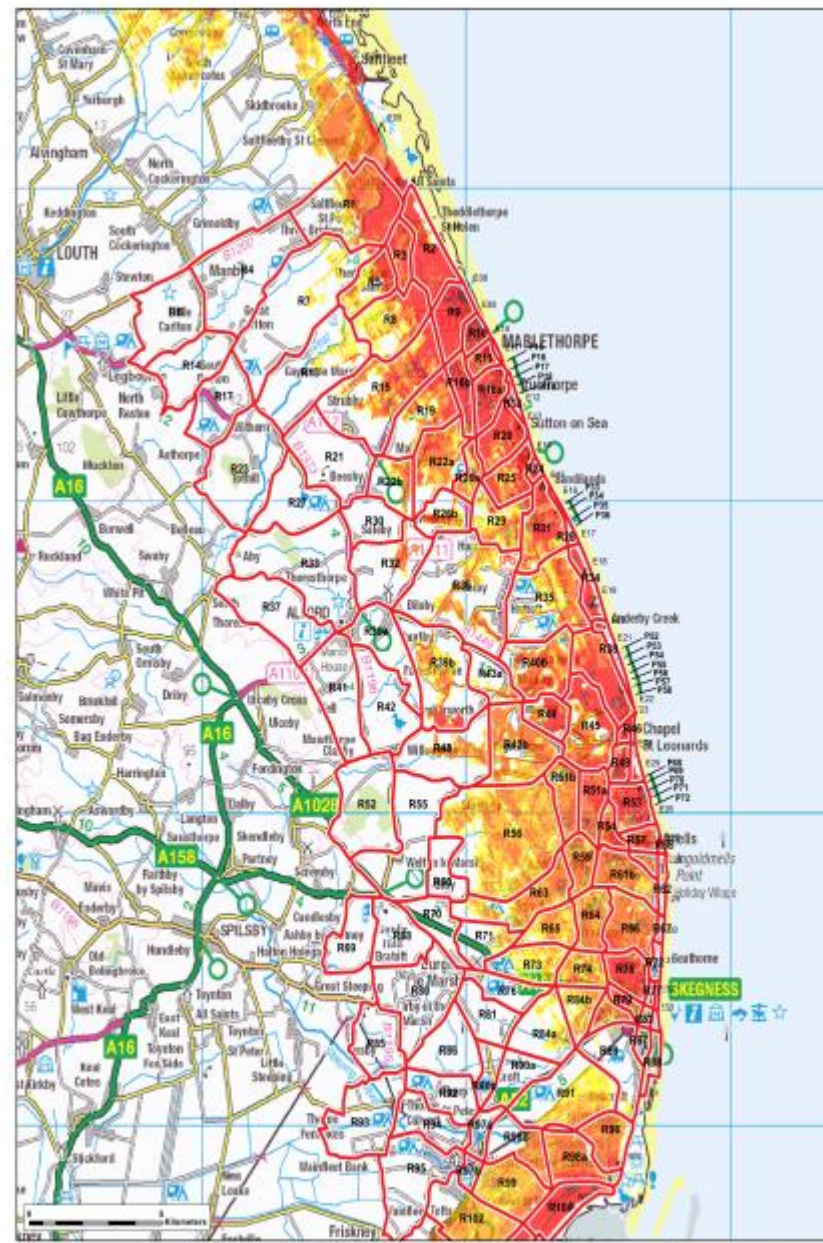
Designation of former  
reclamation lines as flood  
risk assets

Black Sluice catchment pilot –  
integrated water management



# Partnership approaches to manage coastal flood risk

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<p><b>Max Depth (m)</b></p> <ul style="list-style-type: none"> <li>0 - 0.25</li> <li>0.25 - 0.50</li> <li>0.50 - 1.0</li> <li>1.0 - 2.0</li> <li>2.0 +</li> </ul>	<p><b>Modelled Breach Locations</b></p> <ul style="list-style-type: none"> <li>Reservoirs</li> <li>Erosion hotspots</li> <li>P14 Profile number</li> </ul>	<p>This map shows the area of flood depth if sea level defences are breached at certain locations for a range of scenarios.</p> <p>This map is based on computer modelling of potential breaches at specific locations. Each breach has been modelled individually and the results combined to create this map. Multiple breaches, other combinations of breaches, different sea level surges or flood flows may all give different results.</p> <p>This map only considers the consequences of a breach. It does not make any assumption about the likelihood of a breach occurring. The likelihood of a breach occurring will depend on a number of different factors, including the construction and condition of the defences in the area. A breach is less likely where defences are of a good standard, but a lot of breaching remains.</p> <p>Please contact the Environment Agency for further information on emergency plans associated with sea level rise in this area.</p>	<p><b>Environment Agency</b></p> <p><b>Area at Risk of Flooding Due to Breaching of Tidal Defences</b></p> <p>Suffleet to Gibraltar Point</p>
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# Gibraltar Point National Nature Reserve

- Destroyed by coastal flood in December 2013
- £1.32m project to rebuild and remodel – re-opened May 2016
- LCC contribution of £62,000
- 100,000 visitors since May 2016
- Lecture & exhibition space
- Internal & external 360° panoramic views
- Café generates income and visitor numbers







# Tourism Product Development



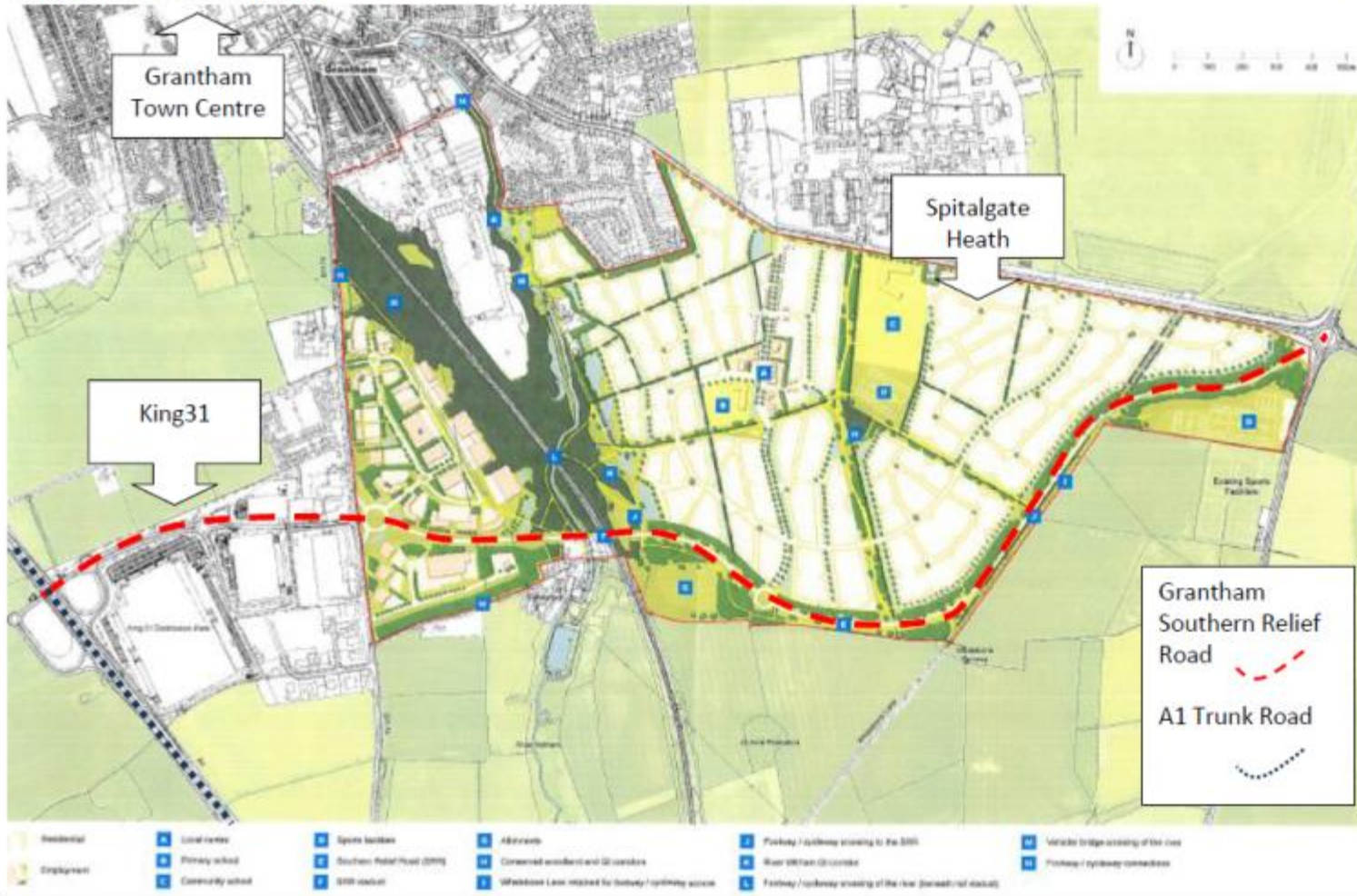
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- Programme managing major heritage projects, including gaining funds e.g. Lincoln Castle Revealed
- Supporting others in their product development e.g. Lincoln Cathedral Connected
- Developing projects around anniversaries & events e.g. Poppies, Domesday Book, Mayflower 400
- PR contract management

# GRANTHAM SOUTHERN RELIEF ROAD



Map of Project Area





# KING 31 LINK ROAD



# Lincoln East West Link

## 1 CORNER OF CROSS STREET / PORTLAND STREET ↳ For sale early 2017

Site formerly occupied by two Victorian terrace properties. May be suitable as a small residential development plot.

For further information contact:

Simon Wright Economic Development Services  
Tel 01522 550699

## 2 POP-UP URBAN GARDEN ↳ Coming 2017

Not suitable for built development. It has been proposed that the site be used as a facility for local residents to grow their own vegetables and flowers run by Green Synergy.

For further information contact:

Armanda Bond Economic Development Services  
Tel 01522 550605

## 3 COMMERCIAL SITE FOR OFFICE DEVELOPMENT ↳ Available 2017

Previously consented for 20,000sqft of new office space. A design study completed by Urban Delivery and architects CPMG has illustrated how the plot could accommodate new business space. The site is available either freehold or Lincolnshire County Council may be prepared to consider a development JV.

For further information contact:

Alistair Humphreys Economic Development Services  
Tel 01522 550602



## 4 CAR PARK ↳ Available 2017

Nearby Patern Bridge limits built development options. It is considered that the best use of this site is as car parking to support the development of Plot 3.

For further information contact:

Alistair Humphreys Economic Development Services  
Tel 01522 550602



## Regenerating The East-West Link Corridor

## 5 KESTEVEN STREET/ CLIFTON STREET ↳ Lincoln redevelopment site

Following the demolition of the former Clarke's Crank works, a 3.2 acre development site has been established. Negotiations have now been concluded for the potential development of the site subject to planning by LSH.

For further information contact:

Sam Elkington Lambert Smith Hampton  
Tel: 01522 814696

## 6 180 HIGH STREET, LINCOLN ↳ Lincoln redevelopment project by LSH

Property acquired and managed for Centurion Finance (Lincoln) Ltd. Major redevelopment of British Heart Foundation Premises fronting High Street and Level Crossing. Scheme to potentially provide up to 20,000 sqft of retail and residential or alternative uses above. Discussions on-going with City Council.

For further information contact:

Sam Elkington Lambert Smith Hampton  
Tel 01522 814696

## 7 TRANSPORT HUB ↳ Available 2019

A new Transport Hub for Lincoln comprising bus, rail interchange, commercial space and multi-storey car park. Construction due to be complete 2019.

For further information contact:

Maria Clayton City Of Lincoln Council  
Economic Development  
Tel: 01522 881188



## 8 COMMERCIAL DEVELOPMENT PLOT ↳ Available 2019

A large site owned by City Of Lincoln Council, which is currently being used as a temporary bus station and car parking until 2019. Thereafter redevelopment will be possible including potentially a site for a new city centre hotel.

For further information contact:

Mark Whistler City Of Lincoln Council  
Property Department  
Tel: 01522 881188

## 9 SMALL COMMERCIAL DEVELOPMENT PLOT ↳ Available 2019

Commercial plot with a range of opportunities.

For further information contact:

Alistair Humphreys  
Economic Development Services  
Tel: 01522 550602

## 10 ROSE HOUSE RETAIL & RESIDENTIAL APARTMENTS ↳ Available early 2017 for sales/lettings

Part of the Lincoln High Street Conservation area, the properties that formerly occupied this site were acquired by LCC from a number of owners represented by Lambert Smith Hampton. Former buildings were demolished to facilitate road widening. Rose House was constructed on the remaining plot by Lincolnshire County Council.

For further information contact: **Jim Walker** Tel: 01522 526526



## 11 COMMERCIAL DEVELOPMENT SITE ↳ Available 2017

A small plot of circa 0.5 acres suitable for office/restaurant/residential uses. Drawings showing how the plot could look post redevelopment have been produced by CPMG.

For further information contact:

Alistair Humphreys Economic Development Services  
Tel 01522 550602



## 12 WYVERN HOUSE ↳ Units available now

A small (6,000 sqft) office development by Lincolnshire County Council completed in 2012. The building offers 7 units on short term leases. Many businesses displaced from elsewhere along the East-West Link have relocated to Wyvern House with Lambert Smith Hampton (agent) being instrumental in advising occupiers.

For further information contact:

Birna McCudden-Woodcock Economic Development Services  
Tel: 01522 550624

## 13 TEMPORARY PUBLIC CAR PARK ↳ Available 2019

From 2019 this plot should be available for a range of commercial opportunities and will be available freehold.

For further information contact:

Alistair Humphreys Economic Development Services  
Tel 01522 550602



# View from Pelham Bridge







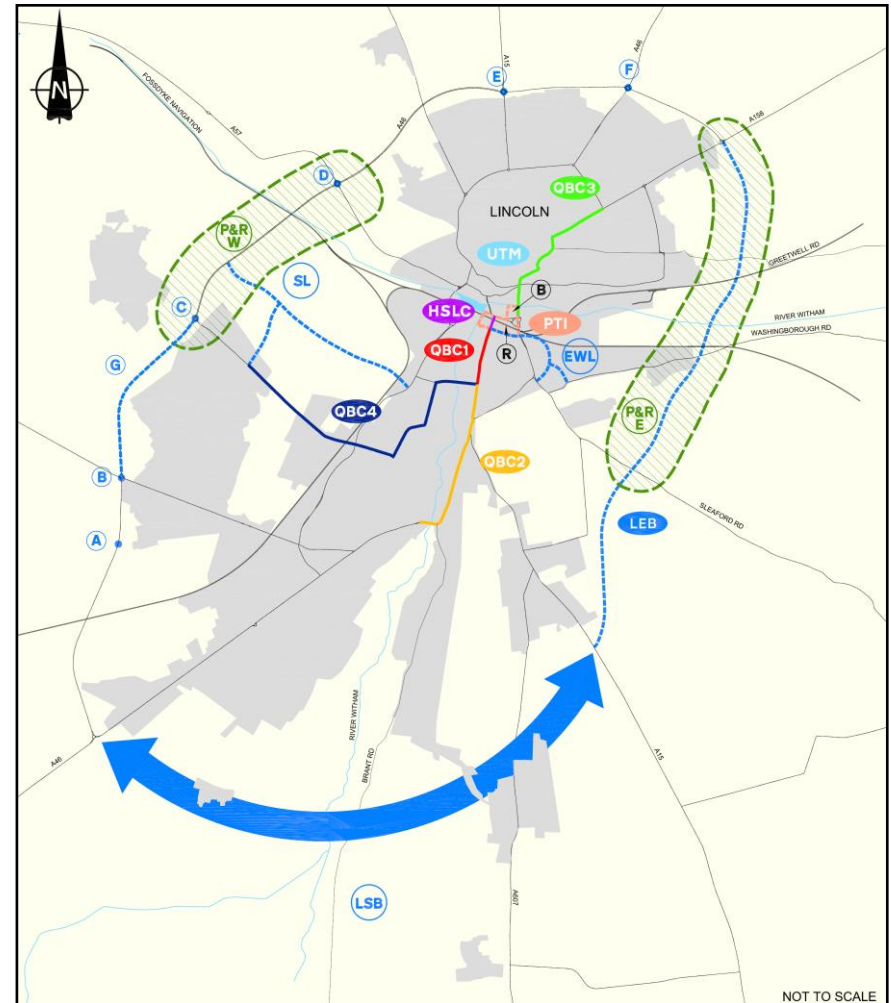




# Lincoln Integrated Transport Strategy

The Strategy represents a truly multi-modal set of transport improvements which when combined, enable the overall aim of the Strategy for Lincoln to be achieved. This includes:

- Reducing Congestion
- Encouraging Modal Shift
- Improving Accessibility
- Improving the Environment
- Improving Quality of Life
- Supporting the Economy



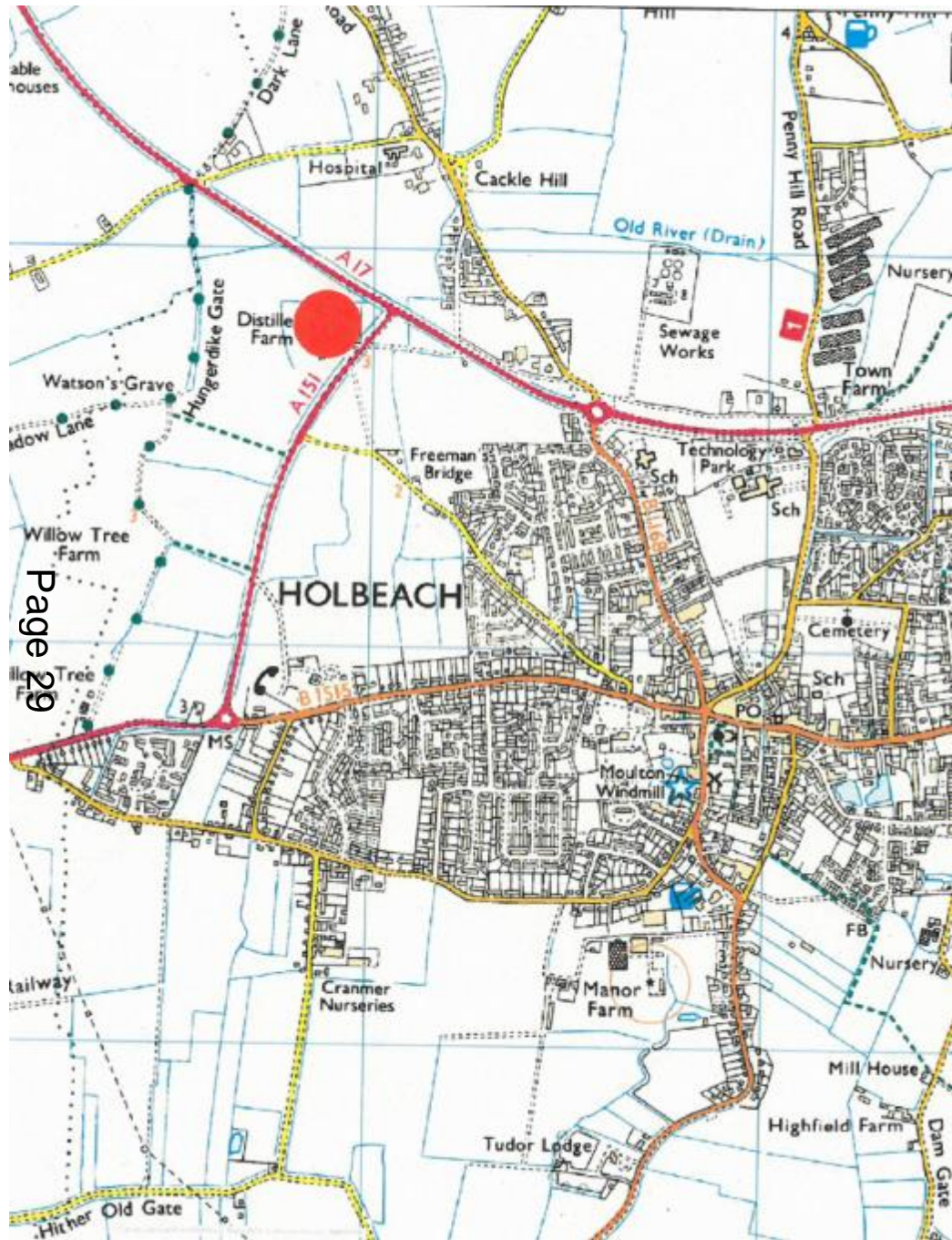
# LEB Route Map



# LEB Scheme Objectives

- To support the delivery of sustainable economic growth within the Lincoln Policy Area
- To improve attractiveness and liveability of central Lincoln for residents, workers and visitors
- To reduce carbon emissions and improve air and noise quality within the Lincoln Policy Area





# Location Plan: Holbeach

# Peppermint Junction Road Improvements



# South Lincolnshire Food Enterprise Zone

- LCC and SHDC have begun the master-planning process and prelim studies needed to create a FEZ
- Use of LDO powers will simplify planning requirements
- Potential for circa 40 acres of employment land available



# Residential Development



THIS DRAWING IS FOR THE PURPOSE OF OBTAINING PLANNING PERMISSION ONLY

- KEY**
- Phase 1 Residential Development
  - Residential Development Land
  - Area Allocated for new School Site
  - Public Open Space
  - Proposed Planting
  - Existing Planting
  - Existing Roads
  - Existing Housing within Site
  - Footpath / Cycle Link
  - Footpath through FLD
  - Surrounding Development
  - Proposed Road Network
  - Road Enterprise Zone
  - Well to view

Residential Area Allocation & Road Network Allocation  
 Planning Permission No. 2010/0018  
 Planning & Design Services Ltd. 11/10/10

**DISCLAIMER**  
 The design and construction of this development is subject to planning permission and other necessary consents. It is the responsibility of the client to ensure that all necessary consents are obtained. The drawings are for illustrative purposes only and do not constitute an offer of any services. The drawings are for information only and are not to be used for any other purpose without the written consent of the author.



4	SW	Primary school area replaced with residential	5/3/10
Rev.	By	Name	Date

**rdc**  
**Robert Daughy**  
**Consistency**

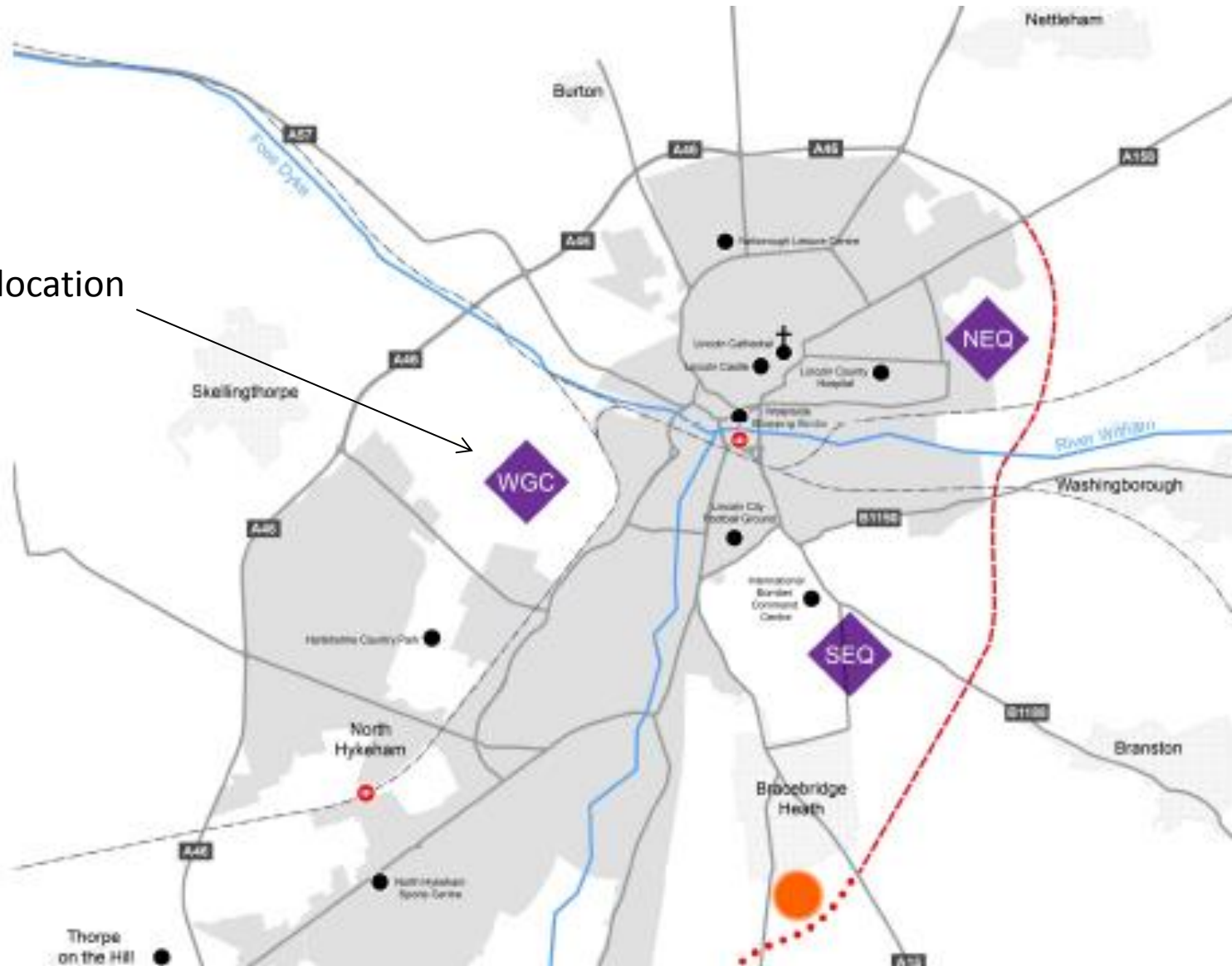
11 High Street, Margate, Kent, TN26 2JL  
 Tel: 01843 833333  
 Fax: 01843 833334  
 Email: info@rdc.co.uk

Client: Dover District Council and the New & Old Mill Gardens  
 Project: Wellbeing area  
 Drawing No: 2200-01-MPP1  
 Drawing Date: 11/09/10  
 Scale: 1:500  
 Status: Checked  
 Date: 11/09/10  
 By: MB

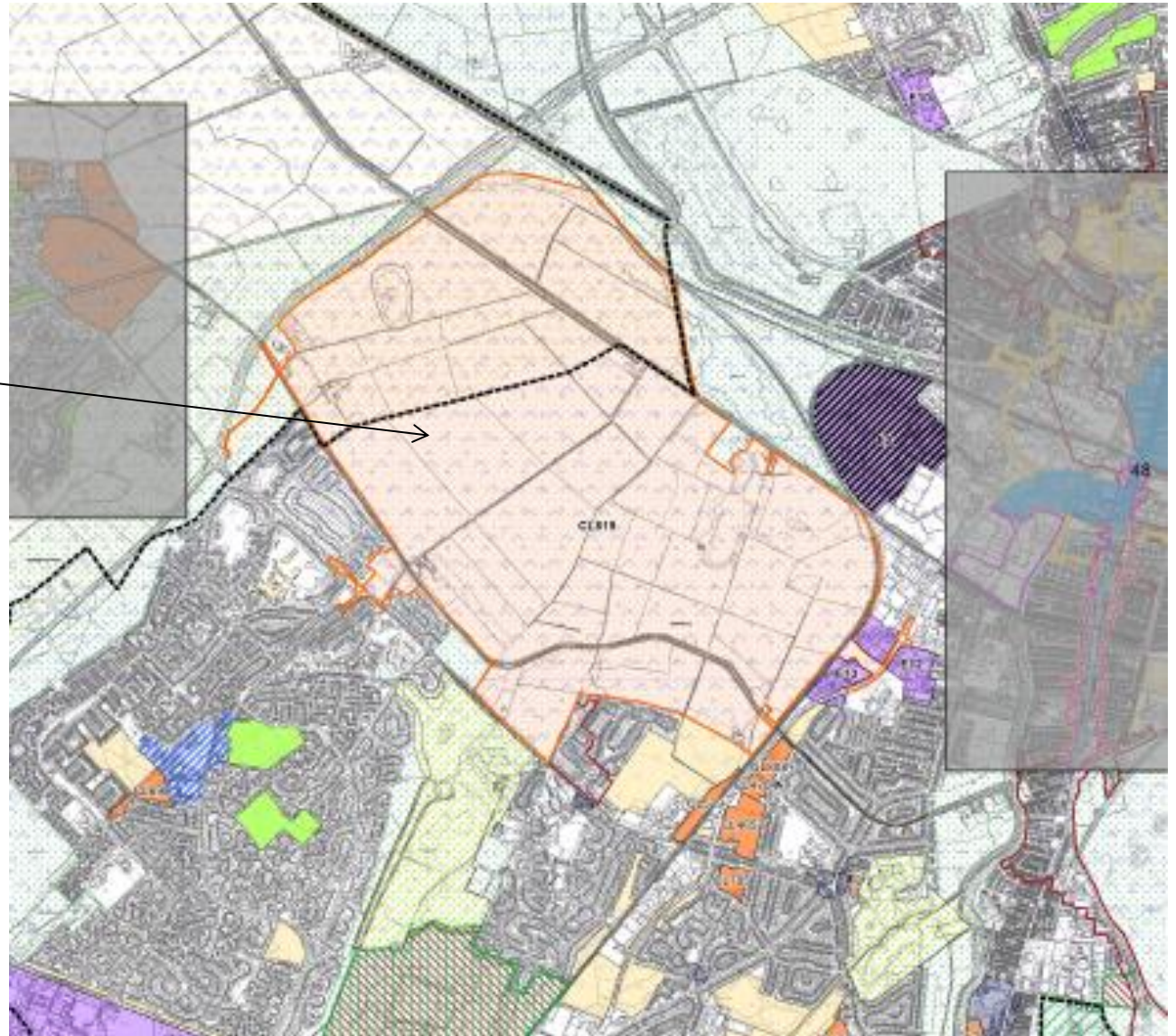


# Western Growth Corridor - SUE

Site location



# Western Growth Corridor - SUE



Site allocation

# Performance Reporting

- Corporate Business Plan – quarterly updates
- Policy changes
- Key issues
- Contractual issues

# ANY QUESTIONS ?